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Back Matter

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Executive Summaries

Results

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Can Civil Society Be Inclusive? Strategies for Endowed Foundations

Drs Irene M. H. Davids; and Dr Lucas C. P. M. Meijs, Erasmus University

Literature on inclusion and exclusion within civil society distinguishes two broad approaches: the managerial, based on the private sphere, and the democratic, based upon the public sphere. Regardless of the approach, however, the influence of cultural distance or proximity between endowed foundations and grassroots associations has remained understudied. This article shares results of a quantitative comparison of the patterns of funding awarded by a regional endowed foundation in the Netherlands to immigrant grassroots associations and to other grassroots organizations. The results reveal differences in funding despite the foundation's inclusive strategy. While the literature on the nonprofit sector is increasingly dominated by a businesslike approach, such practices may not necessarily improve grantmaking for endowed foundations.

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Tools

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Measuring the Effectiveness of Equitable Economic Development Strategies

Amy Minzner, M.S.C.R.P., Community Science

Equitable economic development activities are designed to foster inclusive growth by dismantling barriers and expanding opportunities for low-income people and communities of color. These strategies are being used with increasing frequency, and advocates and funders are pressing for their use throughout the country. However, in order to understand the link between equitable economic development activities and equitable economic impacts, a new measurement strategy is needed to unmask variations of growth for different populations. This article presents a framework of leading equitable economic development strategies, and proposes an approach for measuring their effects on barriers, opportunities, and end outcomes by population characteristics.

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Tools (continued)

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Overcoming the Systemic Challenges of Wealth Inequality in the U.S.

David Peter Stroh, MCP, Bridgeway Partners

The galvanizing public murder of George Floyd and the disproportionate impact of COVID-19 on Black and Hispanic people have put structural racism and its influence on wealth inequality in the U.S. into stark relief. As multiracial groups express outrage at these visible disparities, we risk missing the other side of the coin: that wealth inequality in turn fans structural racism. Understanding and then breaking this vicious cycle are essential to realizing our renewed commitment to a country that works for everyone. This article seeks to draw renewed attention to the damaging impacts of wealth inequality, its root causes, and strategies for overcoming it. This article specifically applies systems thinking to identify the root causes of wealth inequality, including structural racism, and then proposes four primary strategies for both fairly distributing and generating new wealth.

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Sector

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At Your Service: Nonprofit Infrastructure Organizations and COVID-19

Christopher R. Prentice, Ph.D., and Jeffrey L. Brudney, Ph.D., University of North Carolina Wilmington; Richard M. Clerkin, Ph.D., North Carolina State University; and Patrick C. Brien, B.S., Cape Fear Collective

The service areas of nonprofit infrastructure organizations can be divided into three categories: those that support the nonprofit sector as a whole, those that assist nonprofit organizations and their staffs, and those that devote their resources to the communities or region they serve. This article presents a case study of one region in which all three types of organizations were asked to share their responses to nonprofits that sought help in dealing with the coronavirus pandemic. The diversity of services and business models revealed in the sample illustrates the range of complementary resources that benefit service-delivery nonprofits and their communities.

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Reflective Practice

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Regional Inclusive Growth Through Systems Philanthropy in Essex County, Massachusetts

Lisa Payne Simon, M.P.H., The Philanthropic Initiative; and Stratton Lloyd, M.B.A., and Beth Francis, B.A., Essex County Community Foundation

The Essex County Community Foundation and its partners launched a systems philanthropy strategy to address income inequality and stimulate inclusive growth. The strategy involves a multipronged approach aimed at amplifying the county's strengths, launching inclusive-growth initiatives, expanding workforce training and skill development to increase a broad target population's earning potential and net worth, incentivizing and supporting small-business resiliency and growth, and revitalizing and reinventing struggling local industries. To measure progress, the foundation maintains quality of life indicators for data on income, equity, businesses, education, and jobs. This article shares insights into systems philanthropy, the roles played by the foundation and its business and community partners, and how funders can reduce income inequality by investing systemically in inclusive growth.

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What Does It Take? Reflections on Foundation Practice in Building Healthy Communities, 2010–2020

Prudence Brown, Ph.D., Tom David, Ph.D., and Anand Sharma, M.P.P.

Foundation practice — how a foundation goes about its work — plays a significant role in determining the results of the work, particularly for foundations that take on roles that position them as part of the action rather than solely as sources of funds. This article aims to build upon the lessons from past place-based work and provide new knowledge by examining the practices of The California Endowment as it designed, implemented, and learned from Building Healthy Communities, a \$1.75 billion ten-year initiative to promote health equity. The article suggests strategies that appeared key to effective board governance of BHC over a ten-year period. The article includes reflections about what it takes for a private foundation to succeed in such a complex and long-term enterprise.

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Thanks to our reviewers!

We'd like to thank our peer reviewers for Volume 12 of *The Foundation Review* for their time, expertise, and guidance. The peer-review process is essential in ensuring the quality of our content. Thank you for your contributions to building the field of philanthropy!

If you are interested in peer reviewing for Volume 13, send an email to Teri Behrens, Editor in Chief, at behrenst@foundationreview.org.

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Call for Papers

FOR VOLUME 14, ISSUE 1

Abstracts of up to 250 words are being solicited for Vol. 14, Issue 1 of *The Foundation Review*. This issue will be an open (unthemed) issue. Papers on any topic relevant to organized philanthropy are invited.

Submit abstracts to submissions@foundationreview.org by March 31, 2021. If a full paper is invited, it will be due August 31, 2021 for consideration for publication in March 2022.

Abstracts are solicited in four categories:

- **Results.** Papers in this category generally report on findings from evaluations of foundation-funded work. Papers should include a description of the theory of change (logic model, program theory), a description of the grantmaking strategy, the evaluation methodology, the results, and discussion. The discussion should focus on what has been learned both about the programmatic content and about grantmaking and other foundation roles (convening, etc.).
- **Tools.** Papers in this category should describe tools useful for foundation staff or boards. By “tool” we mean a systematic, replicable method intended for a specific purpose. For example, a protocol to assess community readiness and standardized facilitation methods would be considered tools. The actual tool should be included in the article where practical. The paper should describe the rationale for the tool, how it was developed, and available evidence of its usefulness.
- **Sector.** Papers in this category address issues that confront the philanthropic sector as whole, such as diversity, accountability, etc. These are typically empirically based; literature reviews are also considered.
- **Reflective Practice.** The reflective practice articles rely on the knowledge and experience of the authors, rather than on formal evaluation methods or designs. In these cases, it is because of their perspective about broader issues, rather than specific initiatives, that the article is valuable.

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Authors can view full manuscript specifications and standards before submitting an abstract at https://scholarworks.gvsu.edu/tfr/for_authors.html.

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Our Mission: To share evaluation results, tools, and knowledge about the philanthropic sector in order to improve the practice of grantmaking, yielding greater impact and innovation.

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